

## 2011 Half-Year Results

August 25, 2011

Frank Piedelièvre Chairman & Chief Executive Officer

> François Tardan Chief Financial Officer

Sami Badarani Deputy Chief Financial Officer



# **Agenda**



Highlights

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# H1 2011 Highlights

Frank Piedelièvre
Chairman & Chief Executive Officer



# **Bureau Veritas at a glance**



Founded in 1828

A global leader in conformity assessment and certification services

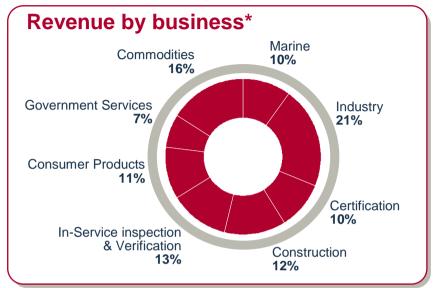
Offering services and innovative solutions to its clients to ensure that their assets, products and management systems meet quality, health and safety, environmental, sustainability and social responsibility standards and regulations

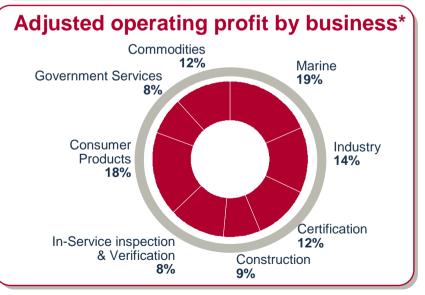
**Key figures** 

LTM pro-forma Revenues of €3.3Bn

51,300 employees

930 offices and 330 laboratories in 140 countries





\* H1 2011

# **Highlights**



## H1 2011 performance

Revenues +20%

Adjusted operating margin at 16%

Attributable adjusted net profit +10%

# Completion of four acquisitions since January 1st 2011 generating €30m of annualized revenues:

Auto Reg: vehicle insurance damage inspection in Brazil

Atomic: non-destructive testing in Singapore

Scientige: asset integrity management services in Malaysia Civil-Aid: conformity assessment of infrastructure in India

## Reinforced presence in fast growing geographies (47% of revenues)

# The Group confirms strong growth in FY 2011 revenues and adjusted operating profit at constant currencies, matching with 2006-2011 objectives:

Contribution from 2010 and year-to-date acquisitions

Organic growth exceeding that of last year and consistent with H2 2010

As of today, the Group has noticed no impact of the deterioration in the economic backdrop on its activities.

# 47% of revenues in fast growing zones



(% of H1 2011 revenue)

Asia Pacific (25%)

South America (11%)

Middle East & Africa (8%)

Russia & Eastern Europe (3%)





# **Financial Review**

François Tardan
Chief Financial Officer

**Sami Badarani**Deputy Chief Financial Officer



# **Summary income statement**



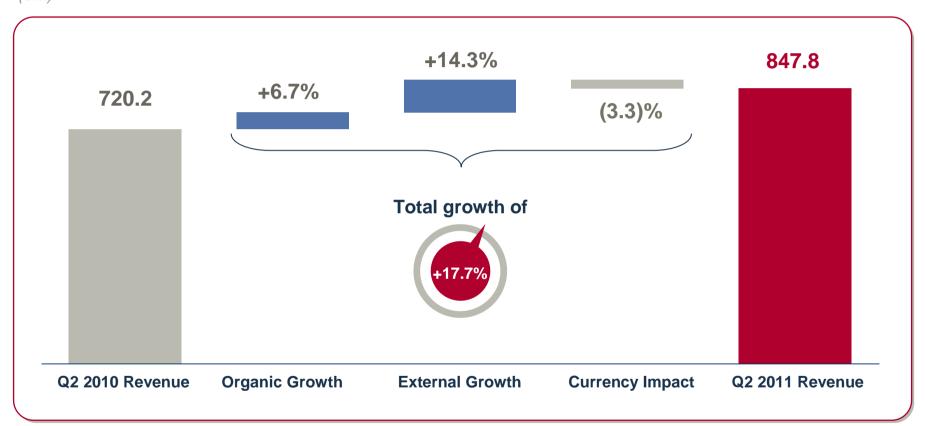
(in € millions)	H1 2011	H1 2010	Change
Revenue	1,622.8	1,349.1	+20.3%
Adjusted operating profit <sup>(1)</sup>	259.5	225.6	+15.0%
Adjusted operating margin	16.0%	16.7%	(70) bps
Other operating expense	(17.5)	(11.9)	+47.1%
Operating profit	242.0	213.7	+13.2%
Net financial expense	(28.4)	(15.2)	+86.8%
Income tax	(58.2)	(54.4)	+7.0%
Minority interests	(4.1)	(3.2)	+28.1%
Attributable net profit	151.4	140.8	+7.5%
Attributable adjusted net profit <sup>(1)</sup>	164.2	149.5	+9.8%

<sup>(1)</sup> Before amortization of acquisition intangibles, discontinued activities and transaction-related costs

## Q2 2011 revenue



(€m)

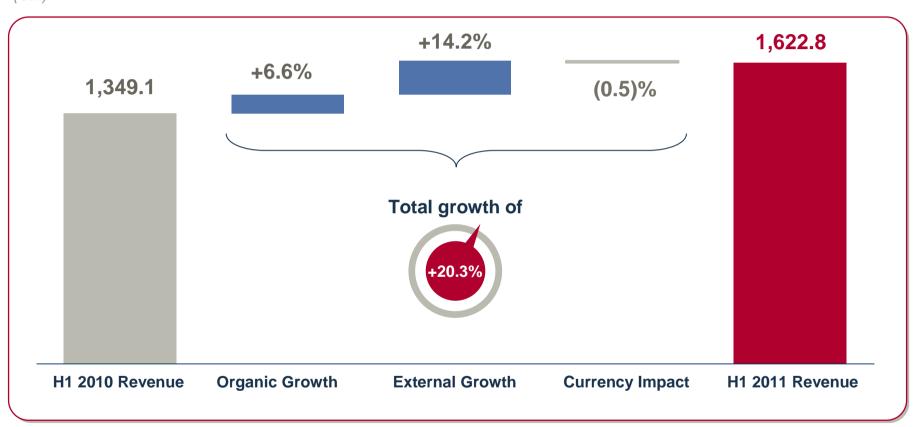


## All businesses growing organically except Construction

## H1 2011 revenue



(€m)



All businesses growing organically except Construction and Certification

# **Adjusted operating profit**



H1 2011	H1 2010	Change
242.0	213.7	+13.2%
17.9	10.7	+€7.2m
(0.5)	(1.3)	€(0.8)m
0.1	2.5	€(2.4)m
17.5	11.9	+47.1%
259.5	225.6	+15.0%
16.0%	16.7%	(70)bps
	242.0 17.9 (0.5) 0.1 17.5 259.5	242.0     213.7       17.9     10.7       (0.5)     (1.3)       0.1     2.5       17.5     11.9       259.5     225.6

Adjusted operating margin down 70 bps mainly due to Inspectorate dilutive impact

# **Net financial expense**



		<b>\</b>
(in € millions)	H1 2011	H1 2010
Finance costs, net	(18.9)	(18.1)
O/w Fair value adjustments on interest rate hedges	2.6	(0.9)
Foreign exchange gains / (losses)	(6.7)	9.6
Interest cost on pension plans	(2.1)	(2.2)
Other financial income / (expense)	(0.7)	(4.5)
Net financial expense	(28.4)	(15.2)
		7

USD/euro rate swing key driver of foreign exchange variance

# **Adjusted net profit**



H1 2011	H1 2010	Change
250.5		390
259.5	225.6	+15.0%
(28.4)	(15.2)	+86.8%
(62.9)	(57.6)	+9.2%
0,1	(0.1)	-
168.3	152.7	+10.2%
(4.1)	(3.2)	+28.1%
164.2	149.5	+9.8%
_	(62.9) 0,1 <b>168.3</b> (4.1)	(28.4) (15.2) (62.9) (57.6) 0,1 (0.1) 168.3 152.7 (4.1) (3.2)

<sup>(1)</sup> Effective tax rate of 27.2% in H1 2011 and 27.4% in H1 2010

# **Summary cash flow statement**



(in € millions)	H1 2011	H1 2010	Change
Profit before income tax	213.7	198.4	+7.7%
Elimination of cash flows from financing and investing activities	21.7	19.8	
Provisions and other non-cash items	(11.4)	(7.3)	
Depreciation, amortisation and impairment, net	54.2	40.0	
Cash before change in WCR and income tax	278.2	250.9	+10.9%
Movements in working capital	(102.9)	(69.4)	
Income tax paid	(78.3)	(63.4)	
Net cash generated from operating activities	97.0(1)	118.1	(17.9)%
Purchases of property, plant and equipment	(44.9)	(28.1)	
Proceeds from sales of property, plant and equipment	0.6	0.6	
Interest paid	(21.9)	(17.2)	
Levered free cash flow	30.8	73.4	(58.0)%

(1) €111m before taking into account €14m linked to the payment of litigations settlements

# **Summary financial position**



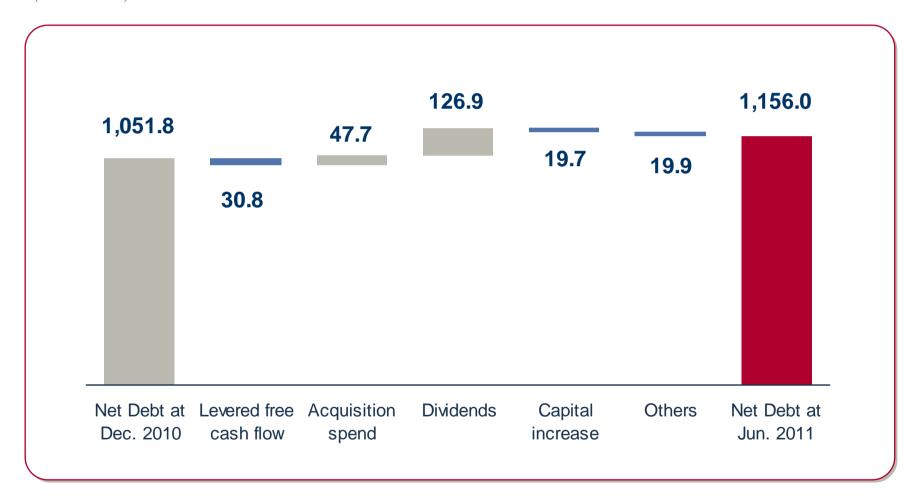
June 2010
936.2
396.4
0 101.5
4 241.9
6 9.1%
2 1,676.0
708.6
116.0
88.3
712.8
50.3
2 1,676.0

<sup>(1)</sup> Including retirement and other long-term employee benefits of €103.4m at June 2011and €89.2m at June 2010.

# Adjusted net financial debt<sup>(1)</sup>



(in € millions)



(1) Net financial debt after currency hedging instruments as defined for the Group's covenants calculation

# Optimised leverage ratio<sup>(1)</sup>





(1) Adjusted net financial debt / EBITDA (earnings before interest, tax, depreciation, amortization and provisions) adjusted for all units acquired over the past 12 months

In excess of €400m debt with very long maturities (2018-2020)

€190m undrawn as of June 30, 2011



# **Business Review**

Frank Piedelièvre
Chairman & Chief Executive Officer



# **Revenue by business**

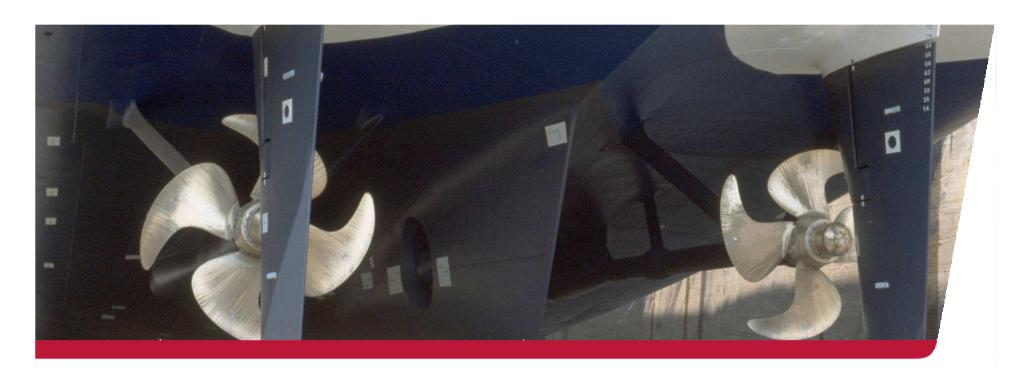


	ı		Q2 2011				— H1 20	11 —	
		€m	Organic	Scope	FX	€m	Organic	Scope	FX
	Marine	82.6	7.0%	-	(3.4)%	 159.7	2.8%	-	(0.4)%
	Industry	178.0	17.3%	1.9%	(3.5)%	337.2	16.7%	1.0%	0.2%
£	IVS	109.1	2.6%	0.4%	(1.5)%	214.5	3.1%	(0.1)%	(0.5)%
	Construction	102.7	(3.6)%	(0.4)%	(2.6)%	 204.1	(0.5)%	(1.3)%	(0.8)%
11.13	Certification	84.1	2.8%	0.1%	(1.9)%	 156.2	(0.8)%	0.1%	0.1%
	Commodities	133.1	10.8%	271.9%	(2.4)%	 258.7	11.7%	292.0%	1.8%
	Consumer Products	102.8	4.2%	0.7%	(7.3)%	183.9	3.1%	0.6%	(3.0)%
	GSIT	55.4	7.3%	18.9%	(4.7)%	108.5	12.6%	17.9%	(2.2)%
Total o	consolidated	847.8	6.7%	14.3%	(3.3)%	1,622.8	6.6%	14.2%	(0.5)%

# Adjusted operating profit by business



		Adj. Operating profit			Adj. O	perating n	nargin	
		H1 2011	H1 2010	Change		H1 2011	H1 2010	Change
	Marine	49.2	48.2	+2.1%		30.8%	30.9%	(10)bps
	Industry	37.8	31.7	+19.2%		11.2%	11.1%	+10bps
A	IVS	20.6	22.7	(9.3)%		9.6%	10.9%	(130)bps
	Construction	22.4	20.8	+7.7%		11.0%	9.9%	+110bps
11.13	Certification	31.7	30.9	+2.6%		20.3%	19.7%	+60bps
	Commodities	31.0	5.5	+463.6%		12.0%	8.6%	+340bps
	Consumer Products	46.8	49.8	(6.0)%		25.4%	27.3%	(190)bps
	GSIT	20.0	16.0	+25.0%		18.4%	18.9%	(50)bps
Total	consolidated	259.5	225.6	+15.0%		16.0%	16.7%	(70)bps



# **Marine**

## Conformity assessment of ships and marine equipment

	H1 2011	H1 2010	Change
Revenue	€159.7m	€156.0m	2.4%
Organic	2.8%		
Scope	-		
Currency	(0.4)%		
Adjusted operating profit	€49.2m	€48.2m	+2.1%
Adjusted operating margin	30.8%	30.9%	(10)bps





### +2.8% Organic growth

#### New ships and equipment certification (54% of revenues)

New orders intake at GRT 3.9m +2.4% vs June 2010 Market share up at 12.4% in tonnage, 20.2% in number of ships Key wins:

Offshore: 2 FPSO conversion for the Brazilian company OSX for operation at Campos Basin. FPSO "CLOV" ordered by TOTAL E&P Angola Tankers: VLCC by Chinese ship owner Nanjing Oil Tanker

Bulk: capesize and handymax ordered by Louis Dreyfus Armateurs

#### In service activity (46% of revenues)

+5.3% growth (vs June 2010) in-service fleet at 9,702 ships Inland navigation: new authorizations secured in Europe (Netherlands, Macedonia, Serbia, Romania, Luxemburg).

### 30.8% Adjusted operating margin (-10bps)

Resilience due to a favorable mix effect (Equipment certification peak in China)

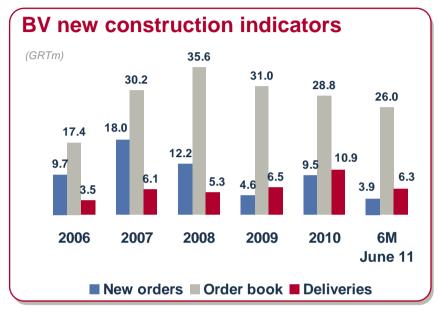
#### Outlook -

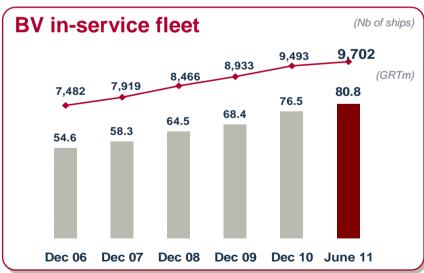
### Low single digit organic growth

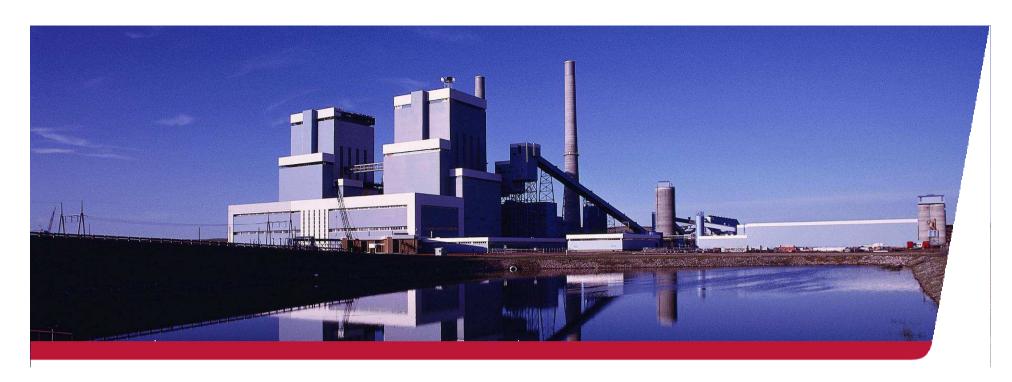
#### **New regulations:**

Green services and recyclability
Offshore: Brazil, South East Asia

Inland navigation (dangerous goods) in Europe







# Industry

# Conformity assessment of facilities/equipment

	H1 2011	H1 2010	Change
Revenue	€337.2m	€286.1m	+17.9%
Organic	+16.7%		
Scope	+1.0%		
Currency	+0.2%		
Adjusted operating profit	37.8	31.7	+19.2%
Adjusted operating margin	11.2%	11.1%	+10bps





## +16.7% Organic growth

All major segments and geographies contributing

Oil & Gas including Offshore

Power: Fossil, Nuclear and Renewable

Process: Mining, Chemicals, Pharma and Food

Fast growing geographies (Capex)

Mature geographies (Opex)

Sustained growth in backlog: South East Asia, China, Africa, Argentina, Chile, Germany

## 11.2% Adjusted operating margin (+10bps)

### **Outlook**

Double digit organic growth

**US** offshore

**NDT Opex** 



### **Growing the Aramco account**

Development of relationships with Saudi Aramco in KSA, and outside Kingdom through the two contracts signed with AOC (Aramco Overseas Company) in the Netherlands and Japan



# **In-Service Inspection & Verification**

Periodic inspection of equipment & facilities to assess conformity with regulations

	H1 2011	H1 2010	Change
Revenue	€214.5m	€209.2m	+2.5%
Organic	+3.1%		
Scope	(0.1)%		
Currency	(0.5)%		
Adjusted operating profit	€20.6m	€22.7m	(9.3)%
Adjusted operating margin	9.6%	10.9%	(130)bps



# **In-Service Inspection & Verification**



## +3.1% Organic growth

**New HVAC regulations in Europe** 

Growing in all geographies except South Europe (Spain, Portugal, Italy)

**End of exclusivity in Catalonia** 

## 9.6% Adjusted operating margin (-130 bps)

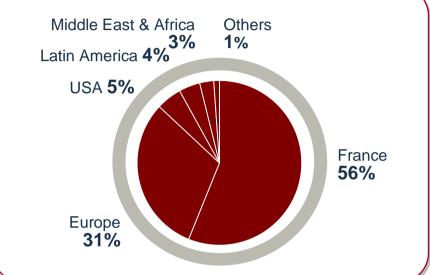
Reduced volumes and prices in Spain

Process re-engineering in the US

### Outlook

Low to mid-single digit growth Reduced margin in Spain

## H1 2011 Revenue by geography







# Construction

## Conformity assessment of buildings and infrastructure

	H1 2011	H1 2010	Change
Revenue	€204.1m	€209.6m	(2.6)%
Organic	(0.5)%		
Scope	(1.3)%		
Currency	(0.8)%		
Adjusted operating profit	€22.4m	€20.8m	+7.7%
Adjusted operating margin	11.0%	9.9%	+110bps





## -0.5% Organic growth

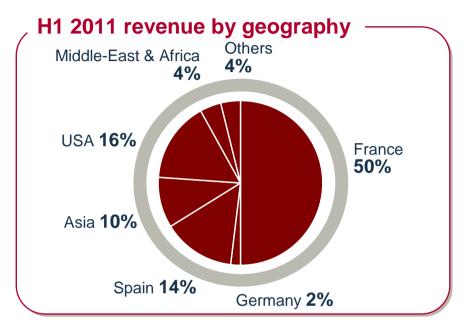
**Progressive recovery in France** 

Continuous deterioration in Spain and still negative in the US

Asia growing (Japan, China, South East Asia) and Africa and Middle East

## 11.0% Adjusted operating margin (+110bps)

Improved profitability in all major geographies but Spain



### Outlook

Return to positive organic growth not anticipated before year end

New initiatives in emerging geographies: India, China, Brazil

# Strategic acquisition in India

Civil Aid offers a full range of accredited inspection and conformity assessment services to the building and infrastructure industries.

(2010 revenues of €3 m)







# Certification

Certification of management systems in the area of QHSE and second party auditing services

	H1 2011	H1 2010	Change
Revenue	€156.2m	€157.1m	(0.6)%
Organic	(0.8)%		
Scope	+0.1%		
Currency	+0.1%		
Adjusted operating profit	€31.7m	€30.9m	+2.6%
Adjusted operating margin	20.3%	19.7%	+60bps





## -0.8% Organic evolution

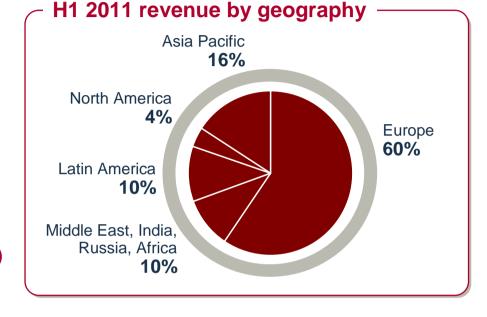
+6.4% Organic growth when adjusting for the GSAC contract (French civil aviation authority) terminated in October 2010

Strong growth in HSE & Combined QHSE schemes, Food, Training and New Products (Climate change, Sustainability, Energy management)

Japan starts to recover from the effects of the earthquake in June

## 20.3% Adjusted operating margin (+60bps)

New IS production Core Model deployed



### **Outlook**

No further negative organic impact from GSAC comparables in Q4

Improved sales from H1 2011 will continue to fuel growth in H2: Several large contracts signed for delivery in H2

Increased sales on Climate & Sustainability products: UNFCCC JI/CDM, EUETS Aviation, EnMS & BioFuels

# **New Energy Management Scheme**



ISO 5001:2011

Bureau Veritas issued the first certificate ISO 5001:2011 ever to Dahanu Thermal Power Station of Reliance Infrastructure Ltd in India.

ISO 5001:2011 is the new standard for Energy Management developed by the ISO and officially published on June 15, 2011.



# **Commodities**

Commodities inspection and testing Oil & Petrochemicals – Metals & Minerals - Agriculture

	H1 2011	H1 2010	Change
Revenue	€258.7m	€63.8m	+305.5%
Organic	+11.7%		
Scope	+292.0%		
Currency	+1.8%		
Adjusted operating profit	€31.0m	€5.5m	+463.6%
Adjusted operating margin	12.0%	8.6%	+340bps





## +11.7% Organic growth

Strong organic growth in upstream minerals (Australia, Latin America, Africa)

US Oil & Petrochemicals ramp up in June after a weak start of the year

Coal impacted by Queensland flood

## 12.0% Adjusted operating margin

+240 bps improvement on H1 2010 pro-forma margin

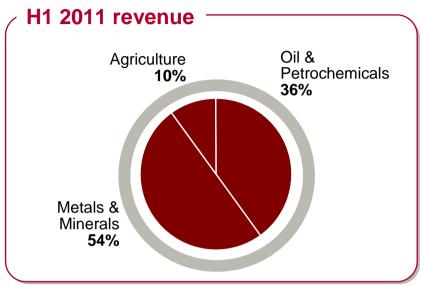
Inspectorate integration progressing as planned: central cost synergies and lab consolidation in Australia completed

### Outlook

Sustained organic growth

New O&P segments (upstream, port terminal services, natural gas)

Expand capabilities in the US and Canada (Metals & Minerals, upstream geochemical, coal exploration and production)



#### **New Boston lab**





# **Consumer Products**

Testing, inspection and certification of consumer goods

	H1 2011	H1 2010	Change
Revenue	€183.9m	€182.7m	+0.7%
Organic	+3.1%		
Scope	+0.6%		
Currency	(3.0)%		
Adjusted operating profit	€46.8m	€49.8m	(6.0)%
Adjusted operating margin	25.4%	27.3%	(190)bps



## **Consumer Products**



## +3.1% Organic growth (Q2 at +4.2%)

Slow start back from Chinese New Year

Reduced testing in a few key clients programs (toys)

Good growth in inspection and social accountability audits (increased presence with large accounts) and E&E (testing and certification in Greater China)

## 25.4% Adjusted operating margin (-190bps)

**Chinese New Year impact** 

Mix: increased share of inspection and E&E

### **Outlook**

Return to high single digit organic growth in Q4 2011

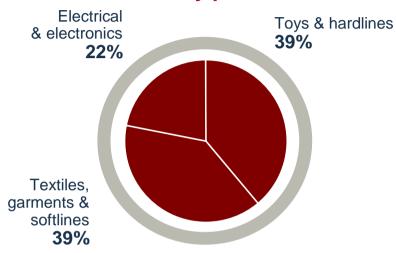
Food platform expansion

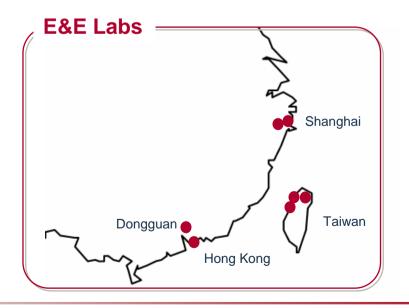
Ramp up of large supply chain contract

**E&E Asia expansion (Taiwan, Korea, China)** 

Improvement expected in adjusted operating margin in H2

## H1 2011 revenue by product







# **Government Services & International Trade**

Trade facilitation services

	H1 2011	H1 2010	Change
Revenue	€108.5m	€84.6m	+28.3%
Organic	+12.6%		
Scope	+17.9%		
Currency	(2.2)%		
Adjusted operating profit	€20.0m	€16.0m	+25.0%
Adjusted operating margin	18.4%	18.9%	(50)bps



# **Government Services & International Trade**



## +12.6% Organic growth

Increased volumes inspected, particularly in mining countries (RDC, Guinea-Conakry)

**Recovery in Ivory Coast since June** 

Sustained growth in Verification Of Conformity (VOC) programs: Saudi Arabia, Gost R (Russia)

## 18.4% Adjusted operating margin (-50bps)

**Ivory Coast turmoil impact** 

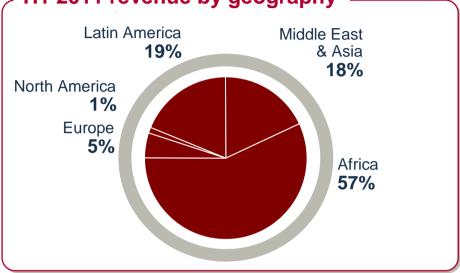


High comps in H2

Ramp-up of contracts in Iraq, Tanzania and Zambia in Q4

New VOC, Automotive Inspection and Single Window opportunities (Africa, Middle East and Central Asia)





## **Iraq VOC**



Bureau Veritas has been appointed by the Central Organization for Standardization and Quality Control (COSQC) for the Verification of Conformity of products before shipment.

The program covers 84 categories of products.



## Outlook

## Frank Piedelièvre

Chairman & Chief Executive Officer



### 2011 Outlook



# The Group confirms strong growth in FY 2011 revenues and adjusted operating profit at constant currencies, matching with 2006-2011 objectives:

Contribution from 2010 and year-to-date acquisitions

Organic growth exceeding that of last year and consistent with H2 2010

As of today, the Group has noticed no impact of the deterioration in the economic backdrop on its activities.

2015 strategic plan will be presented on September 20, 2011

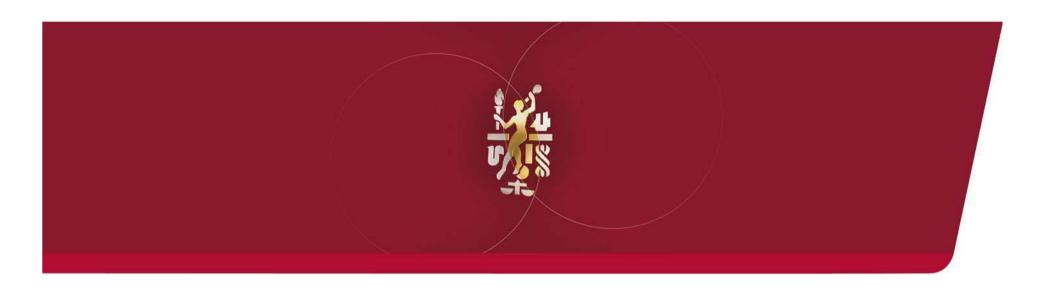


Q&A





# Move Forward with Confidence



# **Appendix**



## **Consolidated income statement**



(in € millions)	H1 2011	H1 2010
Revenue	1,622.8	1,349.1
Purchase and external charges	(469.8)	(387.3)
Personnel costs	(839.8)	(699.1)
Taxes other than on income	(32.2)	(28.8)
Net (additions to)/reversals of provisions	12.4	7.7
Depreciation and amortization	(54.2)	(37.2)
Other operating income / (expense)	2.8	9.3
Operating profit	242.0	213.7
Income from cash and cash equivalents	0.9	1.0
Finance costs, gross	(19.8)	(19.1)
Finance costs, net	(18.9)	(18.1)
Other financial income/(expense)	(9.5)	2.9
Net financial expense	(28.4)	(15.2)
Share of profit of associates	0.1	(0.1)
Profit before income tax	213.7	198.4
Income tax expense	(58.2)	(54.4)
Net profit	155.5	144.0
Attributable net profit	151.4	140.8

## **Consolidated statement of comprehensive income**



(in € millions)		H1 2011	H1 2010
Net profit		155.5	144.0
Cash Flow hedge instru	7.9	22.7	
Actuarial gain / (losses	-	-	
Currency translation ac	(75.5)	134.8	
Financial assets held for	or sale	-	-
Income tax on other comprehensive income		(2.7)	(7.4)
Total other comprehe net of income tax	nsive income for the period,	(70.3)	150.1
Comprehensive incor	ne	85.2	294.1
Attributable to	equity holders	83.5	289.6
	minority interests	1.7	4.5

# **Consolidated financial position**



(in € millions)	Jun. 2011	Dec. 2010
Goodwill	1,301.8	1,329.3
Intangible assets	325.5	330.4
Property, plant and equipment	284.6	281.1
Other non-current assets	147.3	148.9
Total non-current assets	2,059.2	2,089.7
Trade and other receivables	995.6	929.7
Other current assets	27.5	28.2
Cash and cash equivalents	168.2	225.0 1,182.9
Total current assets	1,191.3	
Total assets	3,250.5	3,272.6
Equity attributable to shareholders of the Company	831.8	844.4
Minority interests	7.0	15.5
Total equity	838.8	859.9
Bank borrowings	1,184.4	1,185.8
Other non-current liabilities	266.7	284.0
Total non-current liabilities	1,451.1	1,469.8
Trade and other payables	706.2	736.7
Current income tax liabilities	75.2	81.4
Current financial liabilities	179.2	124.8
Total current liabilities	960.6	942.9
Total equity and liabilities	3250.5	3,272.6

# **Statement of changes in equity**



(in € millions)	Share capital	Share premium	Currency translation reserves	Other reserves	Total equity	Attributable to shareholders of the Company	Attributable to minority interests
January 1, 2011	13.1	117.8	26.3	702.7	859.9	844.5	15.5
Exercise of stock options	0.1	19.6	-	-	19.7	19.7	-
Fair value of share-based payments	-	-	-	5.1	5.1	5.1	-
Dividends paid	-	-	-	(128.3)	(128.3)	(124.9)	(3.4)
Transactions on treasury shares	-	-	-	(1.9)	(1.9)	(1.9)	-
Purchase of minority interests	-	-	-	-	-	0.5	(0.5)
Perimeter entries	-	-	-	(8.0)	(8.0)	5.6	(6.4)
Other movements	-	-	63.4	(63.5)	(0.1)	(0.2)	0.1
Total transactions with shareholders	0.1	19.6	63.4	(189.4)	(106.3)	(96.1)	(10.2)
Total comprehensive income	-	-	(75.5)	160.7	85.2	83.5	1.7
Jun. 30, 2011	13.2	137.4	14.2	674.0	838.8	831.8	7.0

## **Cash flow statement**



(in € millions)	H1 2011	H1 2010
Profit before income tax	213.7	198.4
Elimination of cash flows from financing and investing activities	21.7	19.8
Provisions and other non-cash items	(11.4)	(7.3)
Depreciation, amortization and impairment	54.2	40.0
Movements in working capital attributable to operations	(102.9)	(69.4)
Income tax paid	(78.3)	(63.4)
Net cash generated from operating activities	97.0	118.1
Acquisitions of subsidiaries	(47.7)	(16.7)
Proceeds from sales of subsidiaries	0.7	7.9
Purchases of property, plant and equipment and intangible assets	(44.9)	(28.1)
Proceeds from sales of property, plant and equipment and intangible assets	0.6	0.6
Purchases of non-current financial assets	(1.2)	(12.4)
Proceeds from sales of non-current financial assets	-	2.0
Other	-	1.1
Net cash used in investing activities	(92.5)	(45.6)
Capital increase	19.7	0.5
Purchase/sale of treasury shares	-	0.5
Dividends paid	(126.9)	(84.6)
Increase in borrowings and other debt	246.0	119.2
Repayments of borrowings and other debt	(181.9)	(95.3)
Interest paid	(21.9)	(17.2)
Net cash generated from (used in) financing activities	(65.0)	(76.9)
Impact of currency translation differences	(9.1)	11.2
Net decrease/increase in cash, cash equivalents and bank overdrafts	(69.6)	6.8

## Detail of adjusted net financial debt calculation



(in € millions)	Jun. 2011	Dec. 2010
Bank borrowings (non-current)	1,184.4	1,185.8
Bank borrowings (current)	104.7	85.2
Bank overdrafts	36.4	23.6
Gross financial debt	1,325.5	1,294.6
Total cash and cash equivalents	168.2	225.0
Net financial debt	1,157.3	1,069.6
Impact of currency hedging instruments	(1.3)	(17.8)
Adjusted net financial debt	1,156.0	1,051.8

# **Earnings per share (EPS)**



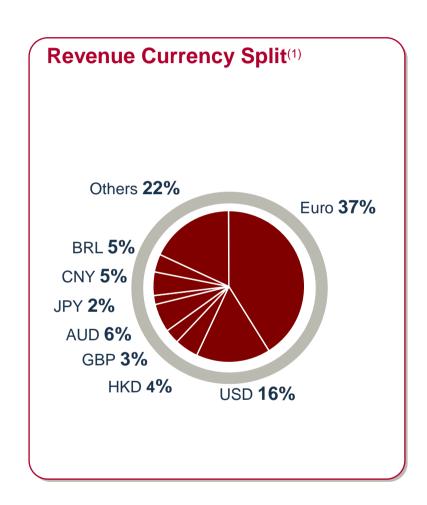
		<b>\</b>	
(in € millions)	H1 2011	H1 2010	Change
Basic EPS <sup>(1)</sup>	1.39	1.30	+6.9%
Diluted EPS <sup>(2)</sup>	1.37	1.28	+7.0%
Basic adjusted EPS <sup>(1)</sup>	1.51	1.38	+9.4%
Diluted adjusted EPS <sup>(2)</sup>	1.48	1.36	+8.8%

<sup>(1)</sup> Calculated on weighted average number of shares of 108,951,467 in June 2011 and 108,091,142 in June 2010

<sup>(2)</sup> Calculated on weighted average number of shares for diluted earnings of 110,658,962 in June 2011 and 110,041,202 in June 2010

## **Currency exposure**





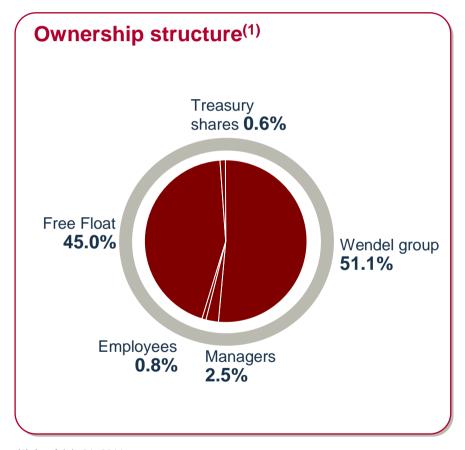
#### **Key Sensitivities**(1) Group 1% Euro **Group Operating** Revenue Change vs. **Profit Impact Impact** USD 0.16% 0.21% CNY 0.05% 0.08% HKD 0.04% 0.09% **GBP** 0.04% 0.02% AUD 0.07% 0.03%

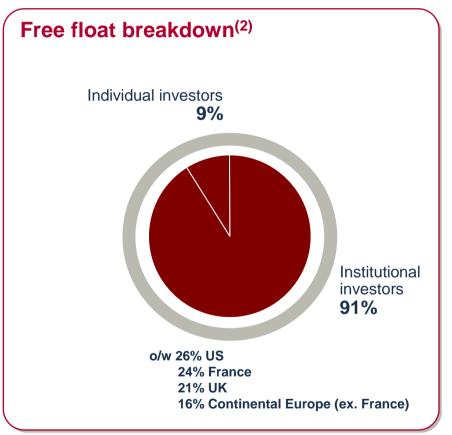
<sup>1.</sup> As of May 31, 2011

## Shareholder structure



## Market capitalization of €5.9 bn at August 24, 2011





(1) As of July 31, 2011

(1) As of December 31, 2010

## **Disclaimer**



This presentation contains forward-looking statements which are based on current plans and forecasts of Bureau Veritas' management. Such forward-looking statements are by their nature subject to a number of important risk and uncertainty factors such as those described in the Document de référence filed with the French AMF that could cause actual results to differ from the plans, objectives and expectations expressed in such forward-looking statements. These such forward-looking statements speak only as of the date on which they are made, and Bureau Veritas undertakes no obligation to update or revise any of them, whether as a result of new information, future events or otherwise.